ACADEMIC AFFAIRS
A PORTRAIT OF THE DELIBERATIVE LIFE

FRANK COST
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A Portrait of the Deliberative Life
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Frank Cost is a professor in the College of Imaging Arts & Sciences at Rochester Institute of Technology. He seeks new purposes for the perfect ancient medium of the book, now liberated by digital technology. From 2009 to 2011 he was privileged to serve as interim dean of his college during which time he attended many administrative meetings. *Academic Affairs: A Portrait of the Deliberative Life* is his visual celebration of that experience.
THE HUMAN BODY

is designed for action. But it is difficult to have a meeting if people are in motion. So knowledge workers frequently congregate in special facilities that accommodate groupings of immobile human bodies for extended periods of time. After twenty minutes of physical inactivity, no matter how active the mind may be, the body begins to suffer. The photographs in this book were taken with an iPhone (EyePhone!) camera during the 2010-2011 academic year at Rochester Institute of Technology. Because everyone now has some kind of smart phone, and most are periodically checking email during meetings, it is easy to take pictures without anyone noticing. This book places you in a seat at the administrative table, where bodies are denied movement so minds can do their work. The title is taken from the name of the administrative division headed by the provost and chief academic officer of the Institute. The book is dedicated to all who must endure the physical ordeal of sitting still for long periods of time while doing their jobs.
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Gen Ed mapping

- For students who will transition to semesters, we will map current Gen Ed courses to the new Gen Ed framework
  - SE designation: match Gen Ed perspective to the existing quarter course(s) it is derived from = @80% of current Gen Ed courses
  - SR designation: manual intervention to assign their Gen Ed perspective = @20% of current Gen Ed courses